2019 SIGNATURE REPORT

ONIT

casey family programs

Let us get a clear understanding of our

objectives. Only then will we be able to map out the highways and skyways and byways that will take us there.

- JIM CASEY

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The pathway ahead



The question we need to ask ourselves on this journey is this: How far can we go to improve the lives of children and families?

At Casey Family Programs, we believe that each one of us has a role to play in building Communities of Hope, where children and families get the support they need, in the ways that work best for them. We have been on this pathway of hope since 1966.

The path is not a simple one and it reflects the ever-changing landscape affecting the safety and success of children and families in every part of our vast and diverse country. It also reflects the evolution of the work in communities across America as they learn new information, as they understand different perspectives and as they forge new partnerships with all sectors of society.

As we move closer to 2020, our goal to safely reduce the need for foster care by 50 percent is more urgent than ever. Children and families across the country continue to struggle with a host of challenges, including the nation's opioid addiction epidemic.

We recognize that the year 2020 is not the endpoint of our journey, but a milestone on the pathway of hope. Our destination this year, next year and for the years ahead remains building Communities of Hope.

Another hopeful new milestone is the Family First Prevention Services Act of 2018. This historically important act provides fresh opportunities for states and tribes to incorporate prevention services in their work with families to safely reduce the need for foster care.

When Jim Casey created this foundation more than a half century ago, he wanted it to operate in perpetuity. I believe he did that because he understood that the pathway to Communities of Hope for children and families would not be a simple one and he intended for us to be there every step of the way.

So the question we need to ask ourselves on this journey is this: How far can we go to improve the lives of children and families? The answer is that working together we will continue on until supportive communities and families nurture the safety, success and hope of every child.

Thank you for choosing to walk with us on this pathway of hope.

Sincerely,

David C. Mills

As we approach a new decade, we have an opportunity to set a course for hope in our communities.

DR. WILLIAM C. BELL PRESIDENT AND GEO

Lights on the pathway of hope

At the base of every aspiration in our lives — every vision, every dream and every goal — is hope. Every search for a solution is driven by hope. Just as every effort to lead, to inspire, to innovate and to motivate — they're all driven by hope. Hope and the human capacity to change.

Since 2006, Casey Family Programs has been driven by a vision of hope for children and families across America that we call *2020: Building Communities of Hope*. The guiding light of our work reflects a simple but powerful set of beliefs that we believe all Americans share.

- We believe that every child deserves a safe, supportive and permanent family.
- We believe that every family should have the support of a strong and caring community.
- We believe that every community can create hope and opportunities for its children and families.
- And we believe that everyone has a role to play in building Communities of Hope.

Based on those shared beliefs we have sought to influence a safe reduction in the need for foster care and to improve outcomes for children and families who experience the child welfare system, especially in regard to education, employment and mental health.

And we recognized that if we as a nation were to achieve these goals, we would need to invest our resources differently, and we would need to invite leaders from all five sectors of society — the public sector, businesses, philanthropy, nonprofit and, most importantly, communities themselves — to the table to imagine a better, more hopeful world for children and families.

We have seen tremendous progress thanks to leadership from all sectors at all levels. These steps forward have come despite challenges including the Great Recession of 2007-2009 and the continuing opioid epidemic. Indeed, we see fewer children living in foster care while more and more communities are developing innovative approaches that can improve outcomes for children and families.

This year, we will reach a historic milestone on our pathway of hope. Beginning in October, many states will begin to implement the most important piece of federal child welfare legislation in more than half a century. The Family First Prevention Services Act has the potential to help leaders in states and tribes begin investing more effectively in what we know works best to support the safety and success of children and families.

More than any other piece of federal legislation, the Family First Act has the potential to help leaders transform today's child welfare system into a child and family well-being system.

Under the legislation, significant federal funding will be available to help states and tribes provide effective, evidence-based services to families to prevent child abuse and neglect that might otherwise lead to foster care. Communities will be able to provide more support to extended family members who are taking care of children in need, helping to keep critical connections to community and culture. And fewer children will spend extended time living in institutional settings, returning home sooner to family surroundings. Why are we so optimistic that we are on the right pathway of hope for children and families? Because we can see examples of communities that are leading the way.

In this report, you'll learn about communities and individuals who are lighting the pathway of hope for children and families, making it easier to see a way forward for their futures. They also serve as guiding beacons for those searching for solutions to improve the lives of their residents.

You will hear hope in the stories of mothers, fathers and extended family members who have overcome great challenges to not only help their children to thrive, but who have gone above and beyond to help others on the same journey. You will also visit communities as distinct as the thriving tech metropolis of San Francisco and a neighborhood in a historic manufacturing city in Maryland that have forged similar paths and approaches to keeping their children safe by strengthening families through community supports.

Each story is an example of leadership that can shine a light for others to follow. And in each case, they provide examples of the kinds of investments in prevention and resilience that Family First can better support.

Our nation's pathway of hope is leading us in the right direction, but we still have a long road ahead. As long as access to equity, opportunity and possibility rise and fall based on the ZIP code that you live in, we still have work to do.

As we approach a new decade, we have an opportunity to set a course for hope in our communities. Instead of faltering on a dimly lit road, we are called to be lights for those who can't yet see the promise of tomorrow.

As you read this report, I ask you to keep one question in mind. How will you be that light?

Sincerely,

Willia CBell

William C. Bell, Ph.D.

STRONG STEPS IN BUILDING COMMUNITIES OF HOPE

You're there for them at their lowest point. You can say, 'Hey, I've been there.'

- RAVEN SIGURE, PARENT PARTNER

Watch more of Raven's story at casey.org/Hope

Keeping families out of crisis

From her porch in New Iberia in rural Louisiana, Raven Sigure watches her children chase each other around the yard, playing in the warm sun. That the mother of five could enjoy this simple scene is a remarkable achievement.

Not long ago, Raven and her family were in a much different place. Her children had been removed from her care due to parental neglect, the result of Raven's 15-year struggle with drug addiction.

There were warning signs. When her third child was born exposed to drugs, a child welfare case plan was opened. Confused, entangled with addiction and with no one to turn to for guidance, Raven and her family finally fell apart.

"I don't know when I crossed that line into full addiction, but that was a lonely place," she says. "When my children were removed, my life changed."

The story could have ended there. But it didn't. Raven entered substance abuse treatment for 16 months, found a job, found a house and was reunified with her children. "I changed my people, places and things," she says, her voice catching with emotion.

Today, Raven works for the very system that removed her children, serving as one of the state's first "parent partners." The program pairs parent mentors who have successfully navigated the child welfare system with those whose children have been removed and placed in foster care.

As a parent partner, she offers what she lacked. "I didn't have anyone there to hold my hand throughout the process," says Raven, a 2019 Casey Excellence for Children Award winner. "You're there for them at their lowest point. You can say, 'Hey, I've been there.'"

It's become increasingly that [way] over the past half decade or more, with the tech boom, with the increase in housing prices. ... We just see a lot fewer families being able to survive in the city.

- TRENT RHORER, EXECUTIVE DIRECTOR, SAN FRANCISCO HUMAN SERVICES AGENCY

Across America, conversations are growing about how to ensure the safety and success of children and families like Raven's. They turn on this key question: What would the child welfare system look like if we could better support families like hers before they are in crisis, before children are separated?

Today the child welfare system in America is entering a watershed period. With greater knowledge about what works best to keep children safe, strengthen families and address the lifelong impact of trauma, leaders in government, business, nonprofits, philanthropy and communities are thinking, planning and acting in ways that can help transform our approach to child protection into a true system of child and family well-being.

From San Francisco to Hagerstown, Maryland, communities across America are on the pathway of hope for children and families.

The challenges they face are tremendous. Each year in the United States, 7.5 million children are involved in reports to child protection systems. An estimated 1 in 8 children will experience abuse or neglect by the time they are 18 years old. More than 400,000 children are living in foster care.

That is why at Casey Family Programs, we are focused on supporting public and tribal child welfare systems' efforts to safely reduce the need for foster care. By working directly with more than 1,000 children and families, we seek to demonstrate and spread best practices that can help more children have the safe, stable and permanent family they deserve. And we work to promote reinvestment of resources at the federal, tribal, state and local level into building stronger, more supportive communities and child- and family-serving systems.

We call this approach 2020: Building Communities of Hope because we believe that the ability of communities to support the safety, success and well-being of every child and family is the true measure of hope.

This year marks an important step forward in the country's collective effort to better invest our resources in preventing and responding to child abuse and neglect. Beginning in October, states and American Indian tribes will be able to take advantage of significant new federal funding under the Family First Prevention Services Act (Family First).

Before Family First, the vast majority of federal child welfare funds were available only after a child had experienced significant abuse or neglect and was placed in foster care. This landmark law, passed in 2018, will help child welfare systems move toward Raven's hope of better support for struggling families before a child is removed. It allows states and tribes to access new federal child welfare funds to support evidence-based mental health treatment, drug addiction treatment and inhome parenting programs. The law provides significant new resources to work with families to keep children safe.

However, realizing the full potential of Family First will require the vision and commitment of Families face high costs of living in San Francisco, which has become a city of "haves and have nots."

> local leaders across the nation to begin shifting longheld models for responding to abuse and neglect and embracing new approaches that can build on the strength of all sectors in a community.

In cities like San Francisco, communities are already stepping up and demonstrating promising results.

Building hope in San Francisco

Mention San Francisco and the image of a booming tech hub set against the backdrop of the iconic Golden Gate Bridge might come to mind — along with the corresponding stratospheric housing costs. And therein lies a huge challenge.

"San Francisco is, more than any other city in the country, I believe, a city of haves and have nots," says Trent Rhorer, executive director, San Francisco Human Services Agency. "And it's become increasingly that [way] over the past half decade or more, with the tech boom, with the increase in housing prices. ... We just see a lot fewer families being able to survive in the city."

Those families now have places to find help.

San Francisco's Family Resource Center Initiative provides parents with a range of support services, including child care, counseling, parent education, mentoring, case

Since 2008, San Francisco has safely reduced the rate of children in foster care by 52 percent, and the substantiated rate of child abuse has dropped by 60 percent.

> management and other activities that strengthen families and improve child wellbeing. The multisector effort brings together government, community, nonprofits, business and philanthropy to share resources and use data to track their progress.

"When I came to Safe and Sound, I needed help with being a parent, I needed help with learning how to be a co-parent, and I needed help with being able to communicate and problem-solve with my son," says Jeremiah Shaffer, a father who came to the resource center after a car accident left him relearning to walk and talk. "I don't know where I would be without this place."

Each of the city's 26 resource centers offers a different level of service based on its community's needs. Some provide basic support services, while others provide more intensive or comprehensive services, including evidence-based parenting classes, hands-on interaction with children, and referrals to other resources with case management support. Jeremiah Shaffer and his son find the programs and support they need at the Safe and Sound family resource center in San Francisco.

They focus on prevention and collaboration among agencies, using data to help them decide where a resource center should go to focus on early intervention, helping families before they enter the child welfare system.

"What we've found is that families seeking support or who are in crisis tend to respond better to institutions that are right in their neighborhood and feel more community oriented," explains Rhorer. "Families who are in crisis tend not to go to the child protective service agency for help. ...They want to go to an environment that feels safe, that feels supportive."

Family resource centers "are a vital link — to families who are isolated, families who are in crisis, families who are teetering — into the whole array of services that San Francisco has to offer, both through nonprofit agencies but also through government," Rhorer says.

The family resource centers are a critical part of the city's strategy to keep more children safe from harm and with their families. The results have been impressive. Since 2008, the city has safely reduced the rate of children in foster care by 52 percent. Perhaps even more promising, the substantiated rate of child abuse has dropped by 60 percent.

Putting families first

San Francisco's efforts demonstrate the importance of local leaders in forging a new vision for how to support children and families.

"Parenting is complicated," says Ingrid Mezquita, executive director of First 5 San Francisco. Her organization receives local and state funds that it reinvests into the community through grant programs dedicated to the wellbeing of children and families. "Children don't come with manuals. And sometimes as we're figuring things out as new parents, there are a lot of places where you can get in trouble."

Family First allows states and tribes, tribal organizations or tribal consortiums that operate programs under Title IV-E of the Social Security Act the option to use new open-ended Title IV-E funds to provide evidence-based prevention services and programs for up to 12 months for children at imminent risk of entering foster care, any parenting or pregnant youth in foster care, and the parents — biological or adoptive — as well as kinship caregivers of these children.

That type of prevention funding lets Mezquita's agency say to families: "Here are some evidence-based practices, here are some things that have been researched, these are some effective strategies that you could possibly use with your child, here are some places where you can go to get that kind of information and support," she says. Family First gives "a name to what we're doing, which is trying to prevent circumstances where children are not fully able to thrive, but rather giving them the opportunity where they are able to thrive within their loving families and within their communities."

For Katie Albright, CEO of San Francisco's Safe and Sound, investing in helping families to care for children safely provides an incredible return. She notes that child abuse costs the Bay Area an estimated \$2 billion in a single year.

"We're so deeply focused on preventing child abuse because child abuse is the root cause of so many of the things that we as a community care about," Albright says. "Victims of child abuse are more likely to struggle in school, become teen parents, end up in jail, become homeless, have difficulty finding jobs. Really, child abuse is impacting everything from our education system to our economy, our health care system to our justice system. So it's incumbent on all of us as a community to do whatever we can to end child abuse."

From trauma to hope

Over the past 25 years, a growing body of health and social science research has demonstrated the tremendous impact that child abuse and neglect, and associated trauma, have on the future well-being of children and their families. Studies show that children who age out of foster care are at much higher risk of experiencing homelessness, unemployment, incarceration and other poor outcomes. One of the largest studies of child abuse and neglect and impacts later in life found that as instances of maltreatment,

Parenting is complicated. Children don't come with manuals. And sometimes as we're figuring things out as new parents, there are a lot of places where you can get in trouble.

- INGRID MEZQUITA, EXECUTIVE DIRECTOR, FIRST 5 SAN FRANCISCO

Supporting 'grandfamilies'

When a child is abused or dies, blame often falls on the child protection agency. Why wasn't more done to protect the child? Yet child protection agencies are just one part of a child welfare system. A government agency alone can't prevent the estimated 1,500 deaths of children each year due to abuse and neglect. Nor can it singlehandedly impact the flow of children being removed from their families and entering foster care — more than a quarter-million in 2017.

The ongoing opioid addiction crisis continues to challenge families, contributing to the recent increase of children in foster care and those living with relatives. In fact, an estimated 2.6 million children are being raised by grandparents or other extended family and close friends because parents aren't able to take care of their children.

Michigan grandmother Jan Wagner is among them. She and her husband took in their grandson when he was 2 because of her daughter's addiction problems. They have struggled to access the support services they need to address his trauma.

"Favorite line: Can't love trauma away," says Jan, who now volunteers with online support groups for kinship caregivers and is an active advocate for their needs. "You cannot possibly love a child enough to make that trauma go away."

Jan, a 2019 Casey Excellence for Children Award winner, eventually adopted her grandson. She uses her experience to help others and believes that if kinship caregivers are given the help and resources they need, they can provide their children with the future they deserve.

Family First provides new resources to support extended families like the Wagners, who provide safety, stability and love for a child and keep critical connections to shared cultures and communities.

Watch more of Jan's story at casey.org/Hope

or adverse childhood experiences (ACEs), increase, so does the risk for a host of poor health and well-being outcomes as adults. Similarly, brain science has shown how exposure to ongoing "toxic" stress can rewire developing minds, leading to health and behavioral challenges.¹

Yet our child welfare system's basic approach to child protection has remained rooted mostly in a "child-rescue" mentality that removes children from families after significant abuse or neglect has taken place. The gap between what we know we should do for children and families and how we actually respond to abuse and neglect remains large. Ken Epstein understands this challenge and the need to focus on prevention. He's the former director of System of Care, Behavioral Health for Children, Youth and Families — a part of San Francisco's Department of Public Health.

"It's very hard to prove prevention," he says. "But let me just state it in very simple terms. We know that the more adverse childhood experiences that a child experiences are directly related to their health and their welfare as they grow into adults. We know that. The science is clear. There's no debate about that. ... From a cost-benefit analysis, it is clear that the costs of increased adverse experiences to health and health care and the health industry are enormous. So putting and supporting with our dollars and our experiences this kind of prevention activity is essential to our health, our welfare and the costs of later care."

Understanding the impact of trauma is fundamental to working with the more than 1,000 families that Casey Family Programs serves directly each year.

The goal of our trauma- and healing-informed approach is to develop and demonstrate effective, equitable and practical solutions to safely reduce the need for foster care, improve well-being, and secure safe and lifelong families for every single youth in our care.

The impact of this effort reaches beyond those families, as our team works to demonstrate and spread best practices and engage with state, tribal and county child welfare systems, private providers and community partners. Our hope is that the knowledge we share and the work we demonstrate will impact child welfare systems so that more families remain intact or, if children have been removed from their parents, they remain with their extended families and are reunified safely and quickly or achieve permanency through guardianship or adoption. We envision a system in which no youth ages out of foster care. point for rails and roads that connect Northern Virginia, Washington, D.C., and West Virginia in the heart of the Great Appalachian Valley. Like many communities in America, the city of nearly 40,000 some 75 miles west of Baltimore is struggling mightily with opioids, compounding decades of manufacturing job losses and other factors that can impact the health and stability of families.

People in the city's Bester neighborhood were looking for better ways to support families and safely reduce the high rate of children being removed from their families due to abuse or neglect. Business as usual wasn't the answer. Instead, they chose a different pathway of hope.

From 1883 to 1927, San Mar Family and Community Services was an orphanage in Bester. The orphanage moved about 10 miles away in 1927, increasing services over time and opening a group home providing clinical care. But in 2013, CEO Keith Fanjoy attended a conference with child welfare leaders who had changed their approach.

A better way in Bester

Hagerstown is a historic manufacturing and transportation center in Maryland whose nickname, Hub City, reflects its status as a meeting

After-school programs at Bester Elementary School fill a need for enriching opportunities where cost is not a barrier.

She makes me proud every day. She makes me feel like I'm doing something right, and I don't feel that very often.

- TYLER STINSON, FATHER

They spoke about strengthening family bonds and working with communities to identify and help at-risk families before they were in crisis.

"The organization was searching for answers about the best ways we could make a difference for kids," says Fanjoy. "As we went through that process I was very fortunate to attend a training and came back from that process thinking to myself, 'You know, if there are better ways, if there are more effective ways to make a difference for kids and families, we have a moral obligation to do something about that."

Fanjoy proposed a radical shift in San Mar's model: moving toward prevention instead of solely reacting after a crisis had already occurred. The organization used data to pinpoint where the greatest needs were, and that pointed them back to Bester, where they were 90 years prior.

That's now home to the Bester Community of Hope, which brings together community partners, local businesses, government, nonprofits and philanthropic organizations to support children and families in the Bester Elementary School neighborhood.

To learn more about how San Mar and key partners are working together to build a Community of Hope, visit casey.org/hagerstown-chronicle.

'You can't do it by yourself'

At Pretzel and Pizza Creations in Hagerstown, 5-year-old Lily colors intently with crayons, seated in her pink frilly dress and tulle-adorned unicorn headband while her father, Tyler Stinson, peruses the restaurant menu. When her plate of fries arrives, she squirts on copious amounts of ketchup — just the way she likes.

Tyler Stinson says Bester Community of Hope has inspired him to be a better part of his community, be a better father and to try new things.

Where does a pathway of hope start?

For many communities a pathway of hope begins by looking at the health and well-being of families at a neighborhood level.

That is why Casey Family Programs developed the Community Opportunity Map. The map is an easy-to-use interactive tool that highlights the aspects of communities that are associated with safe children and strong families. This interactive, researchbased framework is composed of select U.S. Census Bureau indicators and is available for any community in the nation to use. It was informed by significant evidence of the community factors correlated with child maltreatment and a healthy community framework developed by the U.S. Department of Housing and Urban Development. The tool maps community indicators at geographic levels defined by the user, from the state level down to neighborhoods.

Explore the Community Opportunity Map at casey.org/community-opportunity-map

A single father, Tyler has wrestled with relationship trouble and custody battles. But he is committed to being the best dad he can be. It's a goal made easier with the support he gets through the neighborhood's Community of Hope.

"Having the support from Bester Community of Hope has just really made things a lot smoother through a lot of the rough times that I've had the last two years," says Tyler, 27. "I've come to realize there's a lot of truth in the saying, 'It takes a village to raise a child.' You can't do it by yourself. I'm just happy to have people there that I can turn to." Tyler, who has struggled with depression most of his life, says he couldn't ask for a better kid: "She makes me proud every day. She makes me feel like I'm doing something right, and I don't feel that very often."

Pathway of hope

From San Francisco to Bester, a pathway of hope runs through communities across the nation. Highlighted in our previous signature reports, communities large and small — from Salem, Oregon, to Paintsville, Kentucky; from Gainesville, Florida, to Pittsburgh, Pennsylvania — are rethinking how they keep children safe and families strong.

This approach to building Communities of Hope requires all of us – the public, business, nonprofit, philanthropic and community sectors – to collaborate to improve the safety and success of children, families and the communities where they live.

Strengthening American Indian connections

Casey Family Programs partners with tribes and American Indian/Alaska Native communities to support their development of effective and culturally responsive child welfare services. Our Indian Child Welfare Program works on national and tribal initiatives that strengthen tribal nations' capacity to keep children healthy, safe and connected with their families, communities and cultures.

Stephanie Benally understands the need for this connection. A 2019 Casey Excellence for Children Award winner, she serves as the Native American specialist for Utah Foster Care and works to educate state child welfare workers, judges, attorneys and guardians ad litem on the importance of placing Native American children with kinship caregivers to ensure they have a connection to their families and culture. This is in keeping with the Indian Child Welfare Act.

"As a Native community, we already take in our family," says Stephanie. "We have maybe a grandma taking in her grandchildren. And so we're already doing it in an informal way, and so what we're looking as a state and as tribes is, become licensed and so then you can take nonfamily members in that need a home. We're always looking for foster families, and my job is to specifically look for those Native American families."

To view a video story about Stephanie's commitment to Native families, see casey.org/Hope.

This approach to building Communities of Hope requires all of us — the public, business, nonprofit, philanthropic and community sectors — to collaborate to improve the safety and success of children, families and the communities where they live. And while each community identifies its unique needs, strategies and solutions, they share a common set of values and a commitment from local leaders to think, plan and act together. "It's a collective impact strategy," says San Mar's Fanjoy. "The idea is that no one organization can do this work. It takes all of us working together to make it happen. There's too many different social issues out there that require all of our attention. So over time, our hope is that if we're able to strengthen that fabric of those community organizations what will ultimately happen is when there are issues that are going to eventually come along, we're going to do those things together, we're going to respond to them in a coordinated way."

View video stories about San Francisco's and Hagerstown's journeys on the pathway of hope at casey.org/Hope.

- NONE

Rudy Krumpe, owner of Krumpe's Do-nuts, says it's important to support the Bester Community of Hope: "It'll benefit the businesses, it'll benefit the community, it's just a win-win for everyone."

> Families can share a meal and conversation at the Safe and Sound family resource center in San Francisco.

100

Safe and Sound is a place where parents like Elsie Banderas can talk about what's on their minds.

San Francisco's family resource centers provide links to services such as mental health, parenting and child care support.

DREAM

The "walking school bus" at Bester Elementary School creates community and helps kids feel like they belong.

At Bester Elementary School, the Girls on the Run club helps build confidence and endurance. A community resource officer from the Hagerstown Police Department regularly participates.

ABOUT CASEY FAMILY PROGRAMS

Our vision is a nation where supportive communities nurture the safety, success and hope of every child. Casey Family Programs works in all 50 states, the District of Columbia and two territories and with more than a dozen tribal nations to influence long-lasting improvements to the safety and success of children, families and the communities where they live. We learn from and collaborate with communities at local, state, tribal and national levels to nurture the safety and success of every child.

Consulting

We offer ongoing strategic consultation, technical assistance, data analysis and independent research and evaluation at no cost to child welfare systems, policymakers, courts and tribes across America to support long-lasting improvements that safely reduce the need for foster care. We partner with communities across our nation to enhance partnerships, improve practice and policy, and ensure that these improvements will endure over time.

Direct services

Casey Family Programs' Child and Family Services team provides services — including prevention, foster care, family reunification, young adult transition, kinship and permanency work — to more than 1,000 children and families each year. We operate nine field offices in five states — Arizona, California, Idaho, Texas and Washington — and work in urban, suburban and rural communities.

We draw on evidence gained from researchinformed and promising practices, as well as our five decades of front-line child welfare experience, to provide a range of multidisciplinary services to children, youth, young adults and families. Casey Family Programs partners with tribes and American Indian/Alaska Native communities to support their development of effective and culturally responsive child welfare services. Strong sovereign tribal nations keep children healthy, safe and connected with their families, relatives, tribal communities and cultures. We currently have agreements with 16 tribes that honor tribal sovereignty and support nationbuilding efforts, help build partnerships with the broader child welfare profession and assist in compliance with the Indian Child Welfare Act. We share what we have learned with state, tribal and county child welfare systems, private providers and community partners - working with them to achieve similar results.

Public policy

We also support federal, state, tribal and local governments by providing comprehensive, nonpartisan child welfare information and education driven by data and based on evidence of what works best to improve the lives of children and families. We draw on our direct services and consulting work to help align and improve state and federal child welfare policies, allowing communities to focus on preventing abuse and neglect and improving outcomes for children in foster care.

We share what we have learned with public child welfare and tribal child welfare systems, private providers and other community partners to inform policy. We are committed to supporting federal child welfare policy changes that will provide every state with the ability to invest existing resources in the most effective strategies to safely reduce the need for foster care, strengthen families and improve the safety and success of all children.

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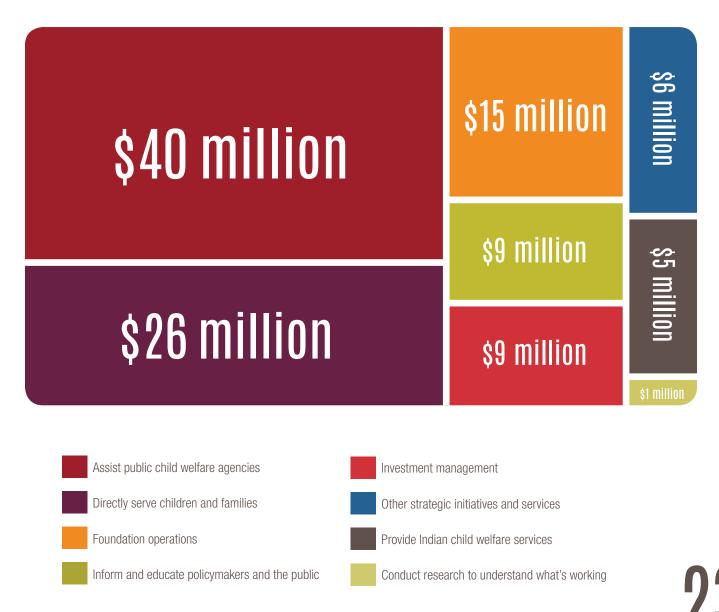
Joan B. Poliak Seattle Field Office 1123 23rd Avenue Seattle, Washington 98122 206.322.6711

Yakima Field Office

404 North Third Street Yakima, Washington 98901 509.457.8197 At the end of 2018, Casey Family Programs' assets totaled \$2.2 billion.

In 2018, Casey Family Programs spent \$111 million in pursuit of our vision of safely reducing the need for foster care and building Communities of Hope for all of America's children and families.

Since our founding in 1966, Casey Family Programs has invested \$2.8 billion to support improvements in programs, services and public policies that benefit children and families in the child welfare system.





All of us, if we are to accomplish anything worthwhile, will do it largely HH-PAHMMA OF HIDRE through the help and cooperation of the people who work with us.

- JIM CASEY

Centers for Disease Control and Prevention Adverse Childhood Experiences (ACE) Study. Available at: https://www.cdc.gov/ violenceprevention/childabuseandneglect/ acestudy/about.html. Accessed April 2019.





casey family programs

safe children | strong families | supportive communities



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